



ROAD MAINTENANCE FUND ADMINISTRATION

**FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31ST DECEMBER 2024**



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GENERAL INFORMATION

Board of Directors:	Mr. Andrew A. Fatorma Ing. Jacob Anthony Lahai-Tarlowoh Mr. Raymond Koroma Haja Seibatu Conteh Mr. Joseph B. Lahai Ing. Paul S.H. Bockarie Mr. Tasima Ahmed Jah Rev. Joe Bob Amara Mr. Mohamed Kallon-	Chairman Member Member Member Member Member Member Member Member & CEO
Chief Executive Officer:	Mr. Mohamed Kallon	
Company Secretary:	KMK Solicitors Top Floor 28 John Street Freetown	
Solicitors:	KMK Solicitors Top Floor 28 John Street Freetown	
Bankers:	Bank of Sierra Leone	
Auditors:	Audit Service Sierra Leone 11th & 12th Floor, Freetown City Council Building Wallace Johnson Street Freetown	
Registered office:	3rd & 4th Floors Maritime House Government Wharf Freetown	

REPORT OF THE AUDITORS – AUDIT SERVICE SIERRA LEONE TO THE BOARD OF DIRECTORS

Addressee: *The Chief Executive Director*

Date: 14th August 2025

Dear *Sir*,

Opinion

We have audited the financial statements of the Road Maintenance Fund Administration for the year ended 31st December, 2024. These financial statements comprise a statement of financial position, statement of comprehensive income, cash flow statement for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements present fairly, in all material respect, the financial position of the Road Maintenance Fund Administration as at 31st December, 2024, and (of) its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS).

Basis for Opinion

We conducted our audit in accordance with the International Standards of Supreme Audit Institutions (ISSAI). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Road Maintenance Fund Administration accordance with the International Ethics Standards Board for Accountants' Code of Ethics for professional Accountants (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Sierra Leone, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in the audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. **For the period under review, there were no key audit matters identified.**

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible of overseeing the entity's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue and auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with International Standards for Supreme Audit Institutions will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with International Standards for Supreme Audit Institutions, we exercise professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence, obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all



relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or, when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.


F/AUDITOR GENERAL

Date: 02/09/25

REPORT OF THE DIRECTORS

The Directors present their annual report and the audited financial statements for the year ended 31st December 2024.

Directors' Responsibility Statement

The Directors are required to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the Administration and of its surplus or deficit for that period. In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed subject to any material departures disclosed and explained in the financial statements.
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Administration will continue in business.

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Administration and to enable them to ensure that the financial statements comply with International Accounting Standards and the requirements of the Sierra Leone Companies Act 2009. They are also responsible for safeguarding the assets of the Administration and, hence, for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Principal Activity

The principal activity of the Administration is the proper, efficient, economical and sustainable management and administration of the Fund to finance the maintenance of the core road network.

Results

The results for the year and the state of the Administration's affairs are as shown in the attached financial statements.

Dividend

The directors do not recommend the payment of dividends.

Going Concern

The directors have made an assessment of the Administration's ability to continue as a going concern and have no reason to believe the business will not be a going concern in the year ahead.

REPORT OF THE DIRECTORS (Continued)

Directors and their interests

The following Directors served during the year:

Mr. Andrew A. Fatorma	Chairman
Ing. Jacob Anthony Lahai-Tarlowoh	Member
Mr. Raymond Koroma	Member
Haja Seibatu Conteh	Member
Mr. Joseph B. Lahai	Member
Ing. Paul S.H. Bockarie	Member
Mr. Tasima Ahmed Jah	Member
Rev. Joe Bob Amara	Member
Mr. Mohamed Kallon	Member & CEO

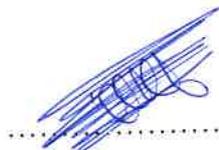
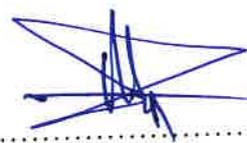
The Chairman and other members of the Board, had no interest in any contract or arrangement of significance to which the Administration is or was a party.

No Director had, during the year, or has a material interest in any contract or arrangement of significance to which the Administration is or was a party.

Approval of the financial statements

The financial statements of the Administration as indicated above were approved by the Board of Directors on the 29th August 2025 and are signed on their behalf by:

By order of the Board

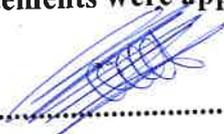

.....
Chairman
.....
Chief Executive Officer



**STATEMENT OF FINANCIAL POSITION
AS AT 31ST DECEMBER 2024**

	Notes	2024 NLe	2023 NLe
NON-CURRENT ASSETS:			
Property, plant and equipment	6	2,488,649	3,648,533
Goods - in - Transit		-	-
Total Non- Current Assets		2,488,649	3,648,533
CURRENT ASSETS:			
Receivables	7	121,203,244	117,972,126
Cash and cash equivalents	8	9,411,645	5,651,657
Total Current Assets		130,614,889	123,623,783
Total Assets		133,103,538	127,272,316
CURRENT LIABILITIES:			
Payables: amounts falling due within one year	9	34,590,483	36,469,254
		34,590,483	36,469,254
NON-CURRENT LIABILITIES			
Payables falling due after one year	10	4,575,119	3,815,044
		4,575,119	3,815,044
FINANCED BY:			
Accumulated fund	11	93,937,936	86,988,018
		93,937,936	86,988,018
Total Liabilities and Equity		133,103,538	127,272,316

These Financial Statements were approved on the 29th August 2025


.....Chairman


.....Chief Executive Officer



**INCOME AND EXPENDITURE STATEMENT
FOR THE YEAR ENDED 31ST DECEMBER 2023**

	<i>Notes</i>	2024 NLe	2023 NLe
Operating income	2	222,167,915	149,661,756
Other operating income	3	5,409,127	3,384
Road maintenance expenses	4	(194,133,142)	(112,621,438)
Administrative expenses	5	(26,493,982)	(21,761,330)
Surplus/(deficit) for the year		6,949,918	15,282,372

These Financial Statements were approved on the 29th August 2025

.....Chairman

.....Chief Executive Officer

**STATEMENT OF CASHFLOWS
FOR THE YEAR ENDED 31ST DECEMBER 2023**

		2024	2023
	Notes	NLe	NLe
Operating surplus/(deficit)		6,949,918	15,282,372
Depreciation	6	1,857,460	1,928,594
Interest received	3	(5,409,127)	(3,385)
Loss on sale of Fixed Assets		-	-
Prior year adjustment (not involving cash movement)		-	-
Assets Adjustments (Goods in Transit)			
Increase in receivables		(3,231,118)	(3,182,270)
Decrease/ Increase in payables		(1,878,771)	(7,415,927)
End of Service Benefit		760,074	(622,033)
Net cash outflow/inflow from operating activities		(951,563)	5,987,351
Cash flow from Investing Activities:			
Payments to acquire property, plant and equipment	6	(697,575)	(749,216)
Interest received & other income	3	5,409,127	3,385
Net cash flow from investing activities		4,711,551	(745,831)
Cash flow from Financing Activities		-	-
Net cash flow from Financing Activities		-	-
Increase/(decrease) in cash and cash equivalents		3,759,988	5,241,520.25
Balance at the beginning of the period		5,651,657	410,136.54
Balance at the end of the year	8	9,411,645	5,651,657

NOTES TO THE FINANCIAL STATEMENTS

1 ACCOUNTING POLICIES

The following accounting policies have been used consistently in dealing with items which are considered material in relation to the Administration's affairs.

(a) Accounting Convention

The financial statements set out on pages 8 to 17 are prepared under the historical cost convention. The financial statements also comply with applicable International Accounting Standards.

(b) Depreciation

Depreciation is provided on all non-current assets at the appropriate rates to write off the cost of each asset over its estimated useful life on the straight-line basis at the following rates:

Office equipment	20%
Office furniture & fittings	10%
Motor vehicles	25%
Computer equipment	25%
Generator	10%

(c) Operating Income

Operating Income represents receipts from Oil Marketing companies by way of fuel levies and registration & licencing fees from SLRSA.

(d) Other Operating Income

This represents income from investments arising from short term placement of funds. It also includes income from utility companies for the reinstatement of excavated roads, and any other income not included under operating income.

NOTES TO THE FINANCIAL STATEMENTS (Contd)

2 OPERATING INCOME

The analysis of Operating Income by class is as follows:

	2024	2023
	NLe	NLe
Fuel Levy	213,574,654	145,639,203
Sierra Leone Road Safety Authority	8,593,261	4,022,553
	<u>222,167,915</u>	<u>149,661,756</u>

3 OTHER OPERATING INCOME

Other Operating Income is as follows:

Other income	5,409,127	3,385
	<u>5,409,127</u>	<u>3,385</u>

4 ROAD MAINTENANCE EXPENSES

Direct payments to SLRA	12,688,625	6,394,483
Indirect costs - SLRA contractors	74,736,615	53,623,144
SLRA operational expenses	15,500,000	13,500,000
District Councils	89,787,902	38,201,615
Other road maintenance expenses	1,420,000	902,196
	<u>194,133,142</u>	<u>112,621,438</u>

NOTES TO THE FINANCIAL STATEMENTS (Contd)

5. ADMINISTRATIVE EXPENSES

	2024 NLe	2023 NLe
Staff Costs:		
Gross salaries & allowances	12,688,625	5,619,662
Employers' 10% Nassit	74,736,615	561,966
Leave allowances	15,500,000	1,604,908
Fuel Allocation	89,787,902	1,320,662
Phone card top-up	1,420,000	85,860
Casual & contract staff	12,688,625	2,700
End of service benefits	74,736,615	631,066
Medical	15,500,000	406,963
Staff Annual Bonus	89,787,902	465,421
Overtime (Drivers & Office Assistants only)	1,420,000	430
Uniforms & other staff costs	12,688,625	32,360
Staff Rent Allowance	74,736,615	1,404,916
Other Salary Allowances	15,500,000	111,150
	13,359,989	12,248,066
Board of Directors Costs:		
Fees & allowances	954,845	622,100
Sitting fees	10,890	5,000
Entertainment	74,561	42,970
Travel	328,918	216,310
	1,369,214	886,380
Other operating expenses:		
Electricity	362,000	235,500
Generator Repairs	8,464	20,947
Generator Fuel	133,930	50,850
Rent & rates	1,000,000	700,000
Vehicle Fuel	24,624	19,625
Vehicle maintenance costs	467,002	639,801
Cost of newspapers, bid adverts etc.	127,819	79,880
Human Resource Expenses	7,000	23,035
Office Stationary	92,690	32,020
General Office supplies	277,604	220,217
Telephone & other Communication Expenses	382,371	313,800
Entertainment & Hospitality	195,508	27,393
Statutory Audit fee	115,000	100,000
Subscriptions & Donations	113,000	15,000
Vehicle license & registration	300,101	340,931
Other Property Insurance	72,186	57,161
Staff Medical Overseas	-	267,105
Local M&E Travel	962,647	551,778

Overseas travelling	1,365,595	1,110,537
Printing, newspaper, adverts,, publications	39,326	45,210
Public Relations	341,761	165,198
Security expenses	54,079	50,075
Cleaning costs	131,775	109,950
Building Repairs & Maintenance	367,043	68,785
Consultancies and other Professional Fees	300,000	-
Legal retainership fees	99,900	90,000
Board secretary retainership fees	-	15,000
Computer Running Costs	412,587	160,502
Office Furniture & Equipment repairs	200,375	1,800
Staff Training Local	22,700	31,525
Staff Training Overseas	388,755	567,491
Examination Fees & Professional Membership Subs	18,300	18,632
Professional Membership Fees - International	1,066,625	223,119
Workshops & Conferences	-	4,500
Management Staff Retreat	186,437	53,923
Non Capitalised expenditure	600	80,318
Other office expenses	47,813	6,181
Transportation	480	2,067
Christmas hamper	221,225	148,102
Local Travel	-	50,334
Depreciation	1,857,460	1,928,595
	11,764,780	8,626,886
Grand Total	26,493,982	21,761,332

NOTES TO THE FINANCIAL STATEMENTS (Contd)

6 PROPERTY, PLANT AND EQUIPMENT

The movement on these accounts during the year was as follows:

	Office Equipments NLe	Office Furniture & Fittings NLe	Motor Vehicles NLe	IT equipment NLe	Generator NLe	Total NLe
Cost						
At 31st December 2023	473,932	595,005	6,186,595	3,243,229	91,995	10,590,756
Additions	29,500	94,000	-	574,075	-	697,575
Disposals	-	-	-	-	-	-
Adjustments	-	-	-	-	-	-
At 31st December 2024	503,432	689,005	6,186,595	3,817,304	91,995	11,288,331
Accumulated Depreciation						
At 31st December 2023	271,408	322,850	4,221,917	2,034,053	91,995	6,942,223
Charge for the year	73,858	51,994	1,138,787	592,820	-	1,857,459
Disposals	-	-	-	-	-	-
Adjustments	-	-	-	-	-	-
At 31st December 2024	345,266	374,844	5,360,704	2,626,873	91,995	8,799,682
NBV at 31st December 2024	158,166	314,160	825,891	1,190,431	-	2,488,649
NBV at 31st December 2023	202,525	272,155	1,964,678	1,209,176	-	3,648,533

NOTES TO THE FINANCIAL STATEMENTS (Contd)

	2024	2023
	NLe	NLe
7 RECEIVABLES		
Advance Payment to SLRA Contractors	80,116,249	80,116,249
Receivable from OMCs	16,686,256	14,499,682
Receivable from Utility Companies	238,520	238,520
SLRSA Receivable	1,083,442	95,118
Fuel Prepayment	105,010	48,790
Advance Payment to Beton Villa (as per MOU)	22,973,767	22,973,767
	121,203,244	117,972,126
8 CASH & CASH EQUIVALENTS		
Bank of Sierra Leone	-	72,000
Bank of Sierra Leone (Escrow a/c)	2,781	2,781
Forex Account	1,332	-
Cash Imprest	190	1,065
Bank of Sierra Leone (Disbursement a/c)	8,690,659	5,575,819
Bank of Sierra Leone (Revenue) a/c	716,682	(9)
	9,411,645	5,651,656
9 CURRENT LIABILITIES		
PAYE Payable	5,792	5,712
Nassit Payable	40	41
WHT Payable	1,566,616	468,693
Other Payables	1,721,852	3,612,561
Provision for audit fees	115,000	100,000
SLRA Contractors	7,932,958	10,401,511
Retention Fees Payable	11,115,916	11,102,502
Payable to District Councils	12,132,308	10,778,234
	34,590,483	36,469,254
10 LONG TERM LIABILITIES		
End of service benefits	4,575,119	3,815,044
	4,575,119	3,815,044

NOTES TO THE FINANCIAL STATEMENTS (Contd)

11. ACCUMULATED FUND

Balance b/f	86,988,018	72,989,290
Prior Year Adjustment	-	(1,283,644)
P & L a/c	6,949,918	15,282,372
	<u>93,937,936</u>	<u>86,988,018</u>

12. SHARE CAPITAL

The Administration was set up exclusively for the management of the Fund and, accordingly, has no share capital.

13. RELATED PARTY TRANSACTIONS

There were no capital commitments at 31st December 2024.

14. CONTINGENT LIABILITIES

There were no contingent liabilities at 31st December 2024.