Road Maintenance Fund Administration (RMFA)

Financial statements

for the year ended 31 December 2019

Road Maintenance Fund Administration Financial statements for the year ended 31 December 2019

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Chairman

Financial statements for the year ended 31 December 2019

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General information

Board of Directors: Mr Smart K. Senessie

Ing. Frederick Bruce - Member
Mr. Raymond Koroma - Member
Mr. Moses M. Mambu - Member
Haja Seibatu Conteh - Member
Mr. Joseph B. Lahai - Member
Mr. Paul S. H. Bockarie - Member
Mr. Tasima Ahmed Jah - Member

Mr Sheku Mahmoud Kanneh - Member & CEO

Registered Office: Road Maintenance Fund Administration

Maritime Building Government Wharf

Freetown

Secretary : Mr. Mangay Sankoh

Director of Administration & Corporate Services

Road Maintenance Fund Administration

Freetown

Solicitor : KMK Solicitors

Top Floor 28 John Street Freetown

Bankers : Bank of Sierra Leone

Siaka Stevens Street

Freetown

Auditor : Baker Tilly Sierra Leone

Chartered Accountants

Baker Tilly

37 Siaka Stevens Street

Freetown

Management responsibility statement

Management is responsible for the preparation and presentation of the financial statements, comprising the statement of financial position for the year ended 31 December 2019, and the statements of financial performance, changes in equity and cash flows for the year then ended and the notes to the financial statements, which include a summary of significant accounting policies and other explanatory notes in accordance with the International Public Sector Accounting Standards (IPSAS) Accruals, the Road Maintenance Fund Administration Act, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement whether due to fraud or error.

Approval of the financial statements

Director Director



Baker Tilly SL
Baker Tilly House
37 Siaka Stevens Street
P.O Bo 100
Freetown
Sierra Leone
Telephone +(232) 30-444-100

Independent Auditor's report to the Directors of Road Maintenance Fund Administration (RMFA)

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of the Road Maintenance Fund Administration (RMFA), set out on pages 6 to 21 which comprise the statement of financial position as at 31 December 2019, and the statements of financial performance, changes in equity and cash flows for the year then ended and the notes to the financial statements which include a summary of significant accounting policies.

In our opinion, the accompanying financial statements of the Road Maintenance Fund Administration (RMFA) give a true and fair view of the financial position of the RMFA as at 31 December 2019 and of its financial performance and its cash flows for the year then ended in accordance with the International Public Sector Accounting Standards (IPSAS) Accruals and the Road Maintenance Fund Administration Act.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the entity in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Sierra Leone, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

Management is responsible for the other information which we obtained prior to the date of this report. Other information does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



Independent Auditor's report to the Directors of Road Maintenance Fund Administration (RMFA) (continued)

Responsibilities of Directors and those charged with governance for the financial statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with International Public Sector Accounting Standards (IPSAS) Accruals and the Road Maintenance Fund Administration (RMFA) Act, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial report as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with international standards on auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with international standards on auditing, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by those charged with governance.
- Conclude on the appropriateness of management' use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion.



Independent Auditor's report to the Directors of Road Maintenance Fund Administration (RMFA) (continued)

Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the business activities within the entity to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the entity's audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

The Engagement Partner on the audit resulting in this independent auditor's report is Derrick Kawaley.

Freetown

Date: 21 January 2021

Chartered Accountants

Road Maintenance Fund Administration

Financial statements for the year ended 31 December 2019

Statement of financial position at 31 December 2019			1
In thousands of Leones	Notes	2019	2018
Non-current assets Property and equipment	8	1,737,502	827,341
		1,737,502	827,341
Current assets			
Receivables	9	142,518,980	145,780,027
Cash and cash equivalents	10	4,071,189	20,100,634
		146,590,169	165,880, 6 61
Total assets		148,327,671	166,708,002
Equity and liabilities			*
Financed by			
Accumulated fund	14	14,248,117	(2,449,719)
Total equity		14,248,117	(2,449,719)
Non-current liabilities			
End of service benefit	12	1,164,383	842,180
Borrowings due after one year	13a	7,246,298	21,630,487
		8,410,681	22,472,667
Current liabilities			
Payables	11	105,875,077	123,015,027
Borrowings due within one year	13b	19,793,796	23,670,027
		125,668,873	146,685,054
Total liabilities		134,079,554	169,157,721
Total equity and liabilities		148,327,671	166,708,002

These financial statements were approved by the Board of Directors 21.2021

) Directors

The notes on pages 10 to 21 are an integral part of these financial statements.

Statement of financial performance

for the year ended 31 December 2019

In thousands of Leones	Notes	2019	2018
Operating income	4	121,222,498	85,909,941
Other operating income	5	1,122,280	8,874,883
Total income		122,344,778	94,784,824
Expenditure			
Road maintenance expenses	6	91,323,298	53,020,799
Administrative expenses	7	14,323,644	10,465,101
		100	
Total expenditure		105,646,942	63,485,900
Surplus/(deficit) for the year		16,697,836	31,298,924

These financial statements were approved by the Board of Directors on 21 Dawy 2021

) Directors

Road Maintenance Fund Administration

Financial statements for the year ended 31 December 2019

Statement of changes in equity

for the year ended 31 December 2019

Balance as at 1 January 2018

Surplus for the year

Balance at 31 December 2018

Balance as at 1 January 2019 Surplus for the year

Balance at 31 December 2019

Accumulated fund

(33,748,643)

31,298,924

(2,449,719)

(2,449,719)

16,697,836

14,248,117

Statement of cash flows

for the year ended 31 December 2019

In thousands of Leones	Notes	2019	2018
Net cash inflow from operating activities	15	2,593,218	26,990,275
Cash flow from investing activities			
Payments to acquire property and equipment	8	(1,484,523)	(158,919)
Interest received & other income	5	1,122,280	8,874,883
Net cash flow from investing activities		(362,243)	8,715,964
		1 60	
Cash flow from financing activities			
Loans and borrowings	13	(18,260,420)	(20,034,422)
Net cash flow from financing activities		(18,260,420)	(20,034,422)
Net increase in cash and cash equivalent		(16,029,445)	15,671,817
Balance at 1 January		20,100,634	4,468,760
Effect of exchange rate		-	(39,943)
Cash and cash equivalent at 31 December	10	4,071,189	20,100,634

The notes on pages 10 to 21 are an integral part of these financial statements.

Notes to the financial statements

1. Reporting entity

The Road Maintenance Fund Administration was established through the Road Maintenance Fund Administration Act, for financing the maintenance of the core road network and to provide for other related matters.

2. Basis of accounting

These financial statements have been prepared in accordance with the International Public Sector Accounting Standards (IPSAS) Accruals. They were authorized for issue on 2021.

3. Significant accounting policies

The principal accounting policies applied in the preparation of these financial statements are set out below. The policies have been consistently applied unless otherwise stated.

3.1 Borrowing costs

All of the costs incurred in connection with borrowing are treated as expenses in the period in which they are incurred.

3.2 Cash, investments and other financial assets

Cash and cash equivalents include cash in hand, deposits held at call with banks.

3.3 Expense recognition

Expenses are recognized as goods are received and services delivered.

3.4 Financial risks

The Administration does not have significant exposure to foreign currency risk as its revenue and expenses are most times in its functional currency which is the Leones.

The Administration does not have significant exposure to liquidity risk as it has substantial unrestricted cash resources which are replenished from the results of its operations

The Administration is to exposed to the risk of interest rates risk as its road maintenance expenditure is partly financed by loan. The Administration does not use financial instruments to hedge interest rate risk.

The Administration's accounts receivable is almost exclusively from Oil Marketing Companies (OCM), and therefore risks related to credit are considered minimal. No allowance has been established against the asset value of accounts receivable to reflect receivables for which payment is not anticipated in the short-term.

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Notes to the financial statements (continued)

3.5 Foreign currency transactions

The functional currency of Organisation is the Sierra Lone Leones and these financial statements are presented in that currency. All transactions occurring in other currencies are translated into Sierra Leone Leones using the Central Bank (Bank of Sierra Leone) mid exchange rates which represent those prevailing at the date of the transactions. Both realized and unrealized gains and losses resulting from the settlement of such transactions and from the translation at the reporting date of assets and liabilities denominated in currencies other than RMFA's functional currency are recognized in the Statement of Financial Performance.

3.6 Property and equipment

Property and equipment are valued at cost less accumulated depreciation and impairment. Property and Equipment are recognized as an asset if it has a cost of Le 500,000 or more per unit.

Subsequent costs of major renovations and improvements to fixed assets that increase or extend the future economic benefits or service potential are valued at cost. Gains and losses on disposal are determined by comparing the proceeds with the carrying amount of the asset and are included in the Statement of Financial Performance.

Depreciation is charged so as to write off the full cost of fixed assets over their estimated useful lives using the straight-line method. Where fixed assets are only in use for part of the year (due to acquisition, disposal or retirement during the year), depreciation is charged only for the months during which the asset was in use. The following useful lives are applied to the different classes of fixed assets:

Office equipment	20%
Office furniture & fittings	10%
Motor vehicles	25%
Computer equipment	25%
Generator	10%

3.7 Provisions

Provisions are recognized when the Organization has a legal or constructive obligation as a result of a past event, whereby it is probable that an outflow of resources will be required to settle the obligation and where a reliable estimate of the amount of the obligation can be made.

3.8 Receivables

Receivables from Oil Marketing Companies and Utility Companies and Sierra Leone Road Safety Authority for vehicle registration and license fees are measured at the fair value of the consideration received or receivable for fuel. No provision for bad debt is made as the debts are highly recoverable. Over the years, the default rate is very low.

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Notes to the financial statements (continued)

3.9 Revenue Recognition

a) Operating income

Operating income represents receipts from Oil Marketing companies by way of fuel levies and registration & licensing fees from Sierra Leone Road Safety Authority (formerly Sierra Leone Road Transport Authority).

b) Other operating income

This represents income from investments arising from short term placement of funds. It also includes income from utility companies for the reinstatement of excavated roads, and any other income not included under operating income.

3.10 Use of estimates

The financial statements necessarily include amounts based on estimates and assumptions by management. Estimates include, but are not limited to: defined benefit plan accrued charges and the degree of impairment of fixed assets. Actual results could differ from these estimates. Changes in estimates are reflected in the period in which they become known.

4. Operating income

	In thousands of Leones	2019		2018
	Fuel levy Sierra Leone Road Transport Authority	115,870,848 5,351,650	v	81,548,775 4,361,166
		121,222,498		85,909,941
				=======
5.	Other operating income			
	In thousands of Leones	2019		2018

Notes to the financial statements (continued)

6.	Road maintenance expenses		
	In thousands of Leones	2019	2018
	Direct payments to SLRA	7,311,332	4,682,195
	Indirect costs - SLRA contractors	49,873,723	23,554,365
	SLRA operational expenses	8,000,000	4,500,000
	Freetown City Council	3,961,845	809,170
	District Councils	18,509,966	10,097,368
	Other road maintenance expenses	1,966,532	77,233
	Interest on (Road Maintenance) borrowing	1,699,785	9,300,466
	Bank charges	115	- , ,
	Dank charges	14	3
		91,323,298	53,020,797
		=======	========
7.	Administrative expenses		
a)	Staff costs		
	In thousands of Leones	2019	2018
		4,182,330	3,805,669
	Gross salaries & allowances	4,182,330	337,703
	Employers' 10% NASSIT	315,435	335,873
	Leave allowances	235,660	196,543
	Fuel allocation	65,155	50,985
	Phone card top-up	10,558	1,000
	Casual and contract staff	731,101	38,274
	End of service benefits	209,136	154,929
	Medical	367132	134,929
	Staff annual bonus	24173	
	Uniforms and other staff costs		573,708
	Staff rent allowance	677,866	110,444
	Other salary allowances	118,565	110,444
		7,348,101	5,605,128
c)	Board of Directors costs		
	In thousands of Leones	2019	2018
	Fees and allowances	361,314	206,853
	Sitting fees	-	3,000
	Travel	-	20,285
		361,314	230,138

Notes to the financial statements (continued)

7. Administrative expenses (continued)

c) Other operating expenses

In thousands of Leones	2019	2018
Electricity	140,000	98,000
Generator repairs	8,045	8,625
Generator fuel	11,986	24,272
Rent & rates	562,550	560,000
Vehicle fuel	90,115	30,758
Vehicle maintenance costs	337,900	141,925
Cost of newspapers, bid adverts etc.	7,293	5,266
Recruitment expenses	27,855	5,970
Human resources expenses	64,236	14,857
Office stationery	45,798	12,636
General office supplies	39,990	39,433
Telephone and other communication expenses	220,274	178,119
Entertainment and hospitality	52,174	104,047
Statutory audit fee	92,000	95,000
Internal audit fee	-	79,623
Subscriptions and donations,	171,390	101,850
Vehicle license and registration	295,552	83,561
Other property Insurance	13,177	3,713
Staff medical overseas	69,093	-
Local M&E Travel	600,195	383,293
Overseas travelling	676,889	1,092,189
Printing, newspaper, adverts, publications	36,297	50,953
Public relations	590,362	20,555
Security expenses	35,310	31,800
Cleaning costs	85,132	86,658
Networking and website hosting	3,450	1,190
Building repairs and maintenance	137,591	131,337
Legal retainership fees	50,000	125,000
Board secretary retainership fees	-	73,600
Computer running costs	63,975	17,360
Bank charges	-	99,379
Office furniture and equipment repairs	12,275	3,448
Staff training local	40,690	4,350
Staff training overseas	1,249,105	201,725
Examination fees and professional membership		
subscription	7,678	2,300
Professional membership fees – International	29,762	27,138
Workshops & Conferences	88,300	-
Non capitalised expenditure	3,519	2,150
Balance carried forward	5,959,958	3,942,080

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Notes to the financial statements (continued)

Administrative expenses (continued) 7.

Other operating expenses (continued) c)

2019	2018
5,959,958	3,942,080
	1,500
1,000	250
574,362	646,062 39,943
6,614,229	4,629,835
14,323,644	10,465,101
	5,959,958 497 78,412 1,000 574,362

Notes to the financial statements (continued)

8. Property and equipment

Total	3,537,864 1,484,523	5,022,387	3,378,945	3,537,864
Generator	91,995	91,995	91,995	91,995
IT equipment	955,922 471,941	1,427,863	901,421 54,501	955,922
Motor vehicles	1,828,220 938043	2,766,263	1,828,220	1,828,220
Office furniture and fittings	447,285	495,585	374,260 73,025	447,285
Office equipment	214,442 26,239	240,681	183,049	214,442
In thousands of Leones	Cost Balance at 1 January 2019 Additions	Balance at 31 December 2019	Balance at 1 January 2018 Additions	Balance at 31 December 2018

Notes to the financial statements (continued)

8. Property and equipment (continued)

Total	2,710,523		2,064,461 646,062	2,710,523	1,737,502	827,341
Generator	9,200		43,699	52,899	29,896	39,096
IT equipment	114,846		632,663	823,935	489,082	131,987
Motor	380,431	100001	1,104,353	1,477,586	908,246	350,634
Office furniture and fittings	198,536 47,023		156,879	198,536	250,026	248,749
Office equipment	157,567 22,862		126,867	157,567	60,252	56,875
In thousands of Leones Accumulated depreciation	Balance at 1 January 2019 Charge for the year Release at 31 December 2019	Datance at 51 December 2015	Balance at 1 January 2018 Charge for the year	Balance at 31 December 2018 Carrying value	At 31 December 2019	At 31 December 2018

Notes to the financial statements (continued)

9. Receivables

10.

2019	2018
114,777,259	116,396,087
2,661,499	4,878,216
238,520	238,520
1,820,437	1,268,519
10,472	17,892
22,973,767	22,973,767
37,026	7,026
142,518,980	145,780,027
2019	2018
72 000	679,351
,	2,781
	158,996
-	10,050,013
3.810.031	9,191,062
· ·	18,421
10	10
	114,777,259 2,661,499 238,520 1,820,437 10,472 22,973,767 37,026 142,518,980 2019 72,000 2,781 158,996 - 3,810,031 27,371

Notes to the financial statements (continued)

11. Payables

PAYE payable 113,295 25 NASSIT payable 41 41 41 41 41 41 41 4				
NASSIT payable WHT payable BOD fees payable BOD fees payable Other payables Provision for audit fees Provision for audit fees Provision for audit fees Provision for audit fees Provision fees payable Payable to district councils In thousands of Leones Balance at 1 January Service cost Payments during the year 41 41 41 41 41 41 41 41 41 41 41 41 41		In thousands of Leones	2019	2018
NASSIT payable 41 41 WHT payable 5,262 461,558 BOD fees payable 12,575 12,575 Other payables 4,679,631 17,503,055 Provision for audit fees 92,000 241,077 SLRA contractors 90,323,084 92,174,244 Retention fees payable 8,448,533 8,395,213 Payable to district councils 2,200,656 4,227,239 105,875,077 123,015,027 123,015,027 Balance at 1 January 842,180.00 2,062,176 Service cost 731,101.00 38,274 Payments during the year (408,898) (1,258,270)		PAYE payable	113,295	25
WHT payable 5,262 461,558 BOD fees payable 12,575 12,575 Other payables 4,679,631 17,503,055 Provision for audit fees 92,000 241,077 SLRA contractors 90,323,084 92,174,244 Retention fees payable 8,448,533 8,395,213 Payable to district councils 2,200,656 4,227,239 105,875,077 123,015,027 Balance at 1 January 842,180.00 2,062,176 Service cost 731,101.00 38,274 Payments during the year (408,898) (1,258,270)		NASSIT payable	41	41
BOD fees payable Other payables Other payables Provision for audit fees Provision fees payable Provision fees payabl			5,262	461,558
Other payables Provision for audit fees Payable to district courcils Payable to district councils		2 7	12,575	12,575
Provision for audit fees SLRA contractors SLRA contractors Retention fees payable Payable to district councils 105,875,077 Balance at 1 January Service cost Payments during the year Provision for audit fees 92,000 241,077 90,323,084 92,174,244 8,448,533 8,395,213 105,875,077 123,015,027 2018 842,180.00 2,062,176 38,274 (408,898) (1,258,270)			4,679,631	17,503,055
Retention fees payable Payable to district councils 105,875,077 123,015,027 121. End of service benefits In thousands of Leones Balance at 1 January Service cost Payments during the year Retention fees payable Retention fee		2 7	92,000	241,077
Payable to district councils 2,200,656 4,227,239 105,875,077 123,015,027 121 122 123,015,027		SLRA contractors	90,323,084	92,174,244
Payable to district councils 2,200,656 4,227,239 105,875,077 123,015,027 123,015,027 123,015,027 123,015,027 2018 Balance at 1 January Service cost Payments during the year 2019 2018 842,180.00 2,062,176 731,101.00 38,274 (408,898) (1,258,270)		Retention fees payable	8,448,533	8,395,213
12. End of service benefits In thousands of Leones 2019 2018 Balance at 1 January 842,180.00 2,062,176 Service cost 731,101.00 38,274 Payments during the year (408,898) (1,258,270)			2,200,656	4,227,239
In thousands of Leones 2019 2018 Balance at 1 January 842,180.00 2,062,176 Service cost 731,101.00 38,274 Payments during the year (408,898) (1,258,270)			105,875,077	123,015,027
Balance at 1 January 842,180.00 2,062,176 Service cost 731,101.00 38,274 Payments during the year (408,898) (1,258,270)	12.	End of service benefits		
Service cost 731,101.00 38,274 Payments during the year (408,898) (1,258,270)		In thousands of Leones	2019	2018
Service cost 731,101.00 38,274 Payments during the year (408,898) (1,258,270)		Balance at 1 January	842,180.00	2,062,176
Payments during the year (408,898) (1,258,270)			731,101.00	38,274
Balance at 31 December 1,164,383 842,180		Payments during the year		(1,258,270)
		Balance at 31 December	1,164,383	842,180
		Balance at 31 December	1,164,383	842,18

The end of service benefits due to staff was revised in the 2018 Finance Act, which necessitated the revision of the end of service benefit provision accordingly.

13 Loans and borrowings

	Loan Amount	Rate (%)	Tenure (months)	Outstanding balance	Outstandin g balance
In thousands of Leones				2019	2018
Sierra Leone Commercial Bank	30,000,000	16	36	12,607,165	14,125,949
Rokel Commercial Bank Commerce and	15,000,000	16	36	3,075,870	7,430,302
Mortgage Bank (Revolving loan)	35,000,000	16.5	60	11,357,059	23,744,263
				27,040,094	45,300,514

Financial statements for the year ended 31 December 2019

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$Notes \ to \ the \ financial \ statements \ ({\it continued})$

13a) Loans and borrowings due after one year

	(0)		
	In thousands of Leones	2019	2018
	Sierra Leone Commercial Bank	7,246,298	3,160,300
	Rokel Commercial Bank	_	1,845,015
	Commerce and Mortgage Bank	-	16,625,172
		7,246,298	21,630,487
13b)	Loans and borrowings due within one year		
		100	•
	In thousands of Leones	2019	2018
	Sierra Leone Commercial Bank	5,360,867	10,965,649
	Rokel Commercial Bank	3,075,870	5,585,287
	Commerce and Mortgage Bank	11,357,059	7,119,091
		19,793,796	23,670,027
		×=====================================	
14.	Accumulated Fund		
	In thousands of Leones	2019	2018
	Balance as at 1 January	(2,449,719)	(33,748,643)
	Surplus for the year	16,697,836	31,298,924
	Balance at 31 December	14,248,117	(2,449,719)
			========

Notes to the financial statements (continued)

15. Net Cash inflow from operating activities

In thousands of Leones	2019	2018
Operating surplus	16,697,836	31,298,924
Depreciation	574,362	646,062
Interest received and other income	(1,122,280)	(8,874,883)
Decrease/ (increase) in receivables	3,261,047	(618,792)
(Decrease)/ increase in payables	(17,139,950)	5,719,017
Increase/(decrease) in end of service benefits	322,203	(1,219,996)
Exchange difference	-	39,943
Net cash inflow from operating activities	2,593,218	26,990,275

16. Related party transactions

As at 31 December 2019, total loans obtained from three commercial banks was Le 80 billion (Sierra Leone Commercial Bank, Rokel Commercial Bank, and Commerce and mortgage Bank). These institutions are largely owned by the Government of Sierra Leone.

17. Contingent Liabilities

There were no contingent liabilities at 31 December 2019. (31 December 2018: Nil)

18. Commitments

There were no commitments at the reporting date. (31 December 2018: Nil)

19. Events after the reporting date

No material events, favorable or unfavorable, which would have impacted upon the financial statements have been incurred between the reporting date and the date on which the financial statements were authorized for issue.